

chapter 10

implementation

10.1

The Action Plan has been developed by the region, for the region and the responsibility for its successful implementation rests with the region. Co-ordination and integration will be the key to success, but the Action Plan will only be implemented successfully if, in addition to collaborative thinking, there is collaborative action.

10.2

Following the signing of the Memorandum of Understanding, the next critical steps in the implementation of the Action Plan will be to:

- Set the initial priorities for co-ordinating and funding regionally significant projects in relation to the first 5-10 years of implementation. This will be regularly reviewed and updated.
- Hold further consultations with regional stakeholders on how they wish to be involved in implementing the Action Plan.
- Encourage the invited partners to participate in the supporting actions.
- Encourage stakeholders to give ongoing feedback on how the Action Plan and its associated plans and strategies can influence their planning and operations.

10.3

Implementation will be pursued in the context of many external factors over which the partners will have no direct control (such as global economic forces) and others (such as Government policy) where there will be opportunity to influence but not determine. The challenge and the requirement are to make public sector funding and private investment work together to deliver the strategic priorities.

10.4 The Action Program

The Action Plan is based on a twenty-year vision. In the early years we will establish foundations for the future. The right processes, detailed strategies, partnerships and information systems, which do not yet exist, will be put in place as early priorities. At the same time immediate decisions will have to be made on investment projects and regeneration programs.

10.5

Within each of the Action Plan's four goals, action points are identified at the end of each related theme. All of the action points are important and their full implementation will be pursued during the twenty-year period. Consultation has indicated that there is a need to concentrate effort on a small number of actions at one time. The region must be ambitious, but we must remain focused to ensure that actions are effectively implemented and become a firm base upon which to build.

10.6

The following schedule summarises the Action Points into an initial Action Program for the region. The aim is that by the time the Action Plan is next reviewed substantial work will have commenced around these action points.

10.7

It is the intention that the Action Program becomes a vehicle, together with the regional performance indicators in Chapter 11, for taking an overview of the region's progress in implementing the Action Plan and working towards the desired outcomes for the Central Coast.

10.8 Implementing the Plan

At the end of each related theme is a summary providing an overview of how agencies and stakeholders are responsible for leading and contributing towards implementing the supporting actions. The graphs identify opportunities for integration and co-operation between the agencies by identifying key partners with similar supporting actions to carry out. It is important to emphasise that the graphs provide only a broad indication as the supporting actions vary greatly in size and complexity, requiring a wide range of resources and timeframes to complete each action. A future objective for the ongoing implementation of the Action Plan is for agencies and stakeholders to agree on a realistic Action Program in terms of resources and time frames that all agencies can achieve.

10.9

The invited partners and leaders were nominated (by the TAG) based on discussions with the individual agencies and stakeholders. The supporting actions were prepared as a starting point and will evolve and be refined over time through the annual review process. Once agencies complete their costing and prioritisation exercise, then available resources can be invested across the region in the most efficient manner possible to achieve the vision.

10.10

In practice, the capacity of key lead agencies to service their leadership roles will dictate how quickly the Action Plan can be implemented. Some suggested actions will have to be deferred out of necessity due to the limited availability of resources. Following public exhibition of the Action Plan the leading and invited partner agencies and stakeholders may negotiate with the leadership group (Regional Forum under PlanFIRST) to have their roles altered once they have further assessed their capacity to commit to the Action Plan.

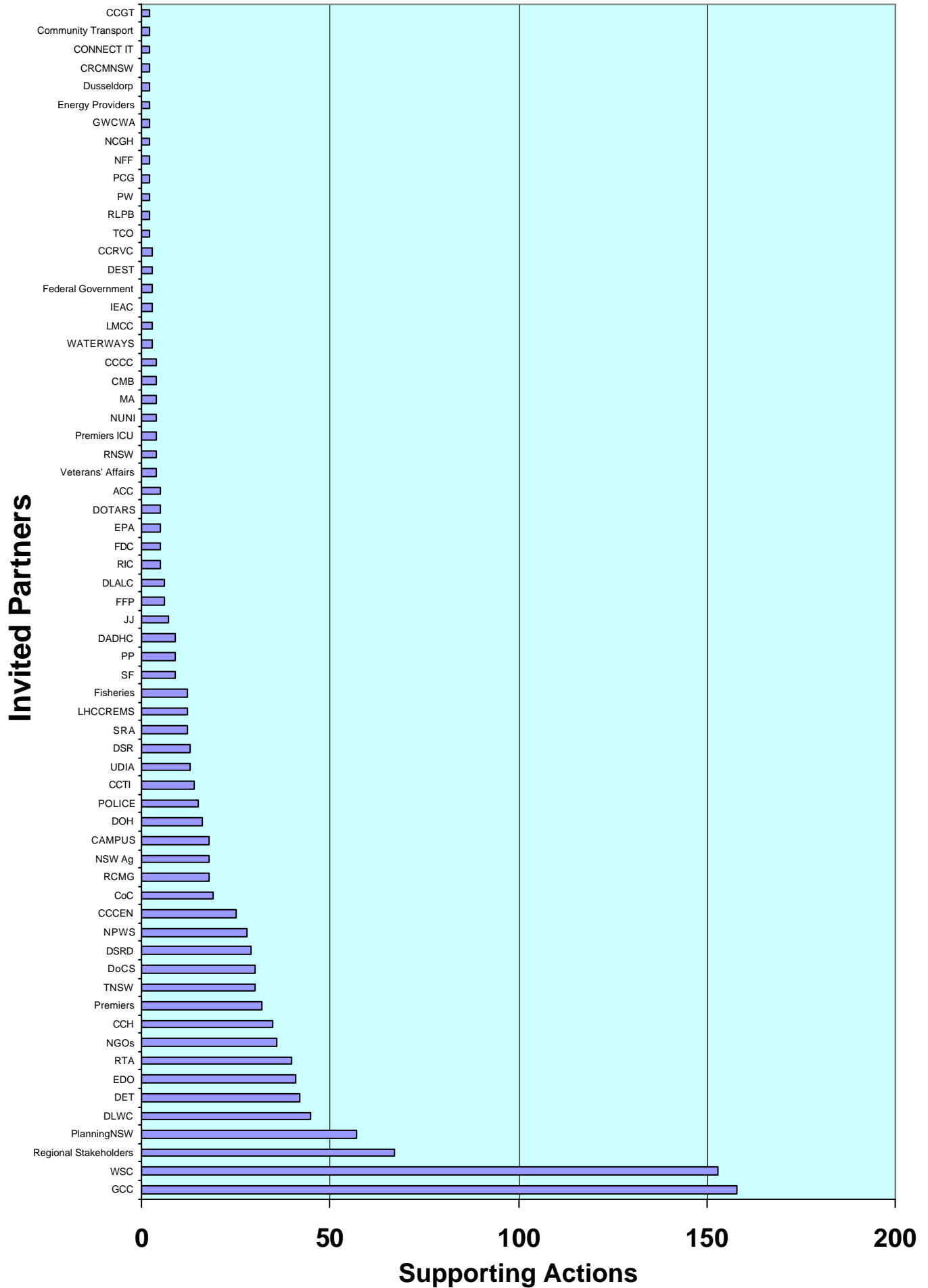
10.11

During the consultations carried out to prepare the Action Plan, numerous agencies and stakeholders offered their help with the implementation of the Plan. Although not all of these stakeholders have been included as invited partners to participate, the TAG will ensure that these offers of help are relayed to the lead partners responsible for taking the actions forward over the next twelve months. All lead agencies will welcome further offers of involvement.


10.12 Participation levels


At this stage there are a total of 108 agencies and stakeholders identified as invited partners in the Action Plan. The graph highlights the participation levels of the first 65 invited partners in contributing towards the implementation of the Action Plan. More detailed information in relation to the invited partners can be found in the Action Plans in chapter 12.


Total Participation Levels of 65 Invited Partners





Number	Action Point	 Investing in the Economy
6.1 Eco	Reinforce a regional culture that encourages employment-generating development.	
6.2 Eco	Provide business support services.	
6.3 Eco	Reduce escape expenditure.	
6.4 Eco	Encourage local economic development initiatives.	
6.5 Eco	Relocate jobs to the region.	
6.6 Eco	Target employment generation in specific industries.	

Number	Action Point	 Investing in Education and Training
6.7 Edu	Implement and expand early intervention programs.	
6.8 Edu	Expand school-to-work/further education transition programs.	
6.9 Edu	Build a skilled workforce.	
6.10 Edu	Provide more learning and education opportunities in the region.	

Number	Action Point	 Investing in Transport and Access
6.11 Tran	Modify travel behaviour to reduce car usage.	
6.12 Tran	Provide better access to key regional facilities.	
6.13 Tran	Encourage cycling and walking.	
6.14 Tran	Provide greater access to public transport.	
6.15 Tran	Develop road infrastructure to meet current and future needs.	



Number **Action Point**  **Investing in the Natural Environment**

7.16 Env Conserve the region's biodiversity.

7.17 Env Protect the region's riparian, groundwater, coastal and estuarine systems.

7.18 Env Conserve land and vegetation.

7.19 Env Maintain air quality.

7.20 Env Conserve heritage.

Number **Action Point**  **Investing in Utilities and Services**

7.21 Util Improve stormwater drainage systems.

7.22 Util Improve solid waste management.

7.23 Util Secure the water supply.

7.24 Util Improve the sewerage service.

7.25 Util Promote energy efficiency.

7.26 Util Plan for future asset needs.



Number	Action Point	 Investing in Communities and Social Capital
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8.27 Comm	Expand and establish early intervention programs and services.	
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8.28 Comm	Expand and implement individual and family support programs.	
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8.29 Comm	Expand and implement community development programs.	
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8.30 Comm	Promote safe communities.	
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8.31 Comm	Carry out research.	
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8.32 Comm	Work Collaboratively	
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Number	Action Point	 Investing in Healthy Communities
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8.33 Hea	Expand health care facilities.	
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8.34 Hea	Expand health services.	
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8.35 Hea	Promote healthy lifestyles.	
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8.36 Hea	Build a skilled workforce.	
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Number	Action Point	 Investing in Recreation and Culture
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8.37 Rec	Strengthen a regional identity.	
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8.38 Rec	Increase opportunities for participation in recreation and cultural activities.	
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8.39 Rec	Balance the recreational use and preservation of natural environmental features.	
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8.40 Rec	Improve the management of recreational and cultural facilities.	
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Number	Action Point	 Investing in Urban and Rural Areas
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8.41 Urb	Ensure there are integrated settlement patterns across the region.	
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8.42 Urb	Rejuvenate and strengthen the role of existing town centres.	
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8.43 Urb	Provide a variety of sustainable and affordable housing options.	
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8.44 Urb	Preserve the rural character of the region.	
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action program



chapter 10

Number	Action Point	Regional Governance
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9.45 Reg	Partnerships and implementation.	
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9.46 Reg	Measuring our progress.	
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9.47 Reg	Cost and prioritise the actions.	
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9.48 Reg	Tackle the region's social challenges.	
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