

chapter 99.1 At a Glance

Desired Outcomes	<ul style="list-style-type: none">▪ Renewed partnerships between stakeholders and the community.▪ Link between planning and financing infrastructure and service provision.▪ Reporting mechanisms to measure progress.▪ Regional data bank and geographic information system.
Action Points	<ol style="list-style-type: none">1. Partnerships and implementation.2. Measuring our progress.3. Cost and prioritise the actions.4. Tackle the region's social challenges.

9.2 Where do we want to be: Desired Outcomes

- A renewed partnership between the three levels of government and the community.
- A strong link between planning and financing infrastructure and service provision.
- Reporting mechanisms designed to measure the progress towards a more sustainable region.
- The existence of and ongoing commitment to a regional data bank and geographic information system.

9.3

The Action Plan promotes an integrated approach to the long-term management of the Central Coast region, with an emphasis on partnerships between Local, State and Federal Government, regional stakeholders and the broader community.

9.4 Key Themes for Implementation

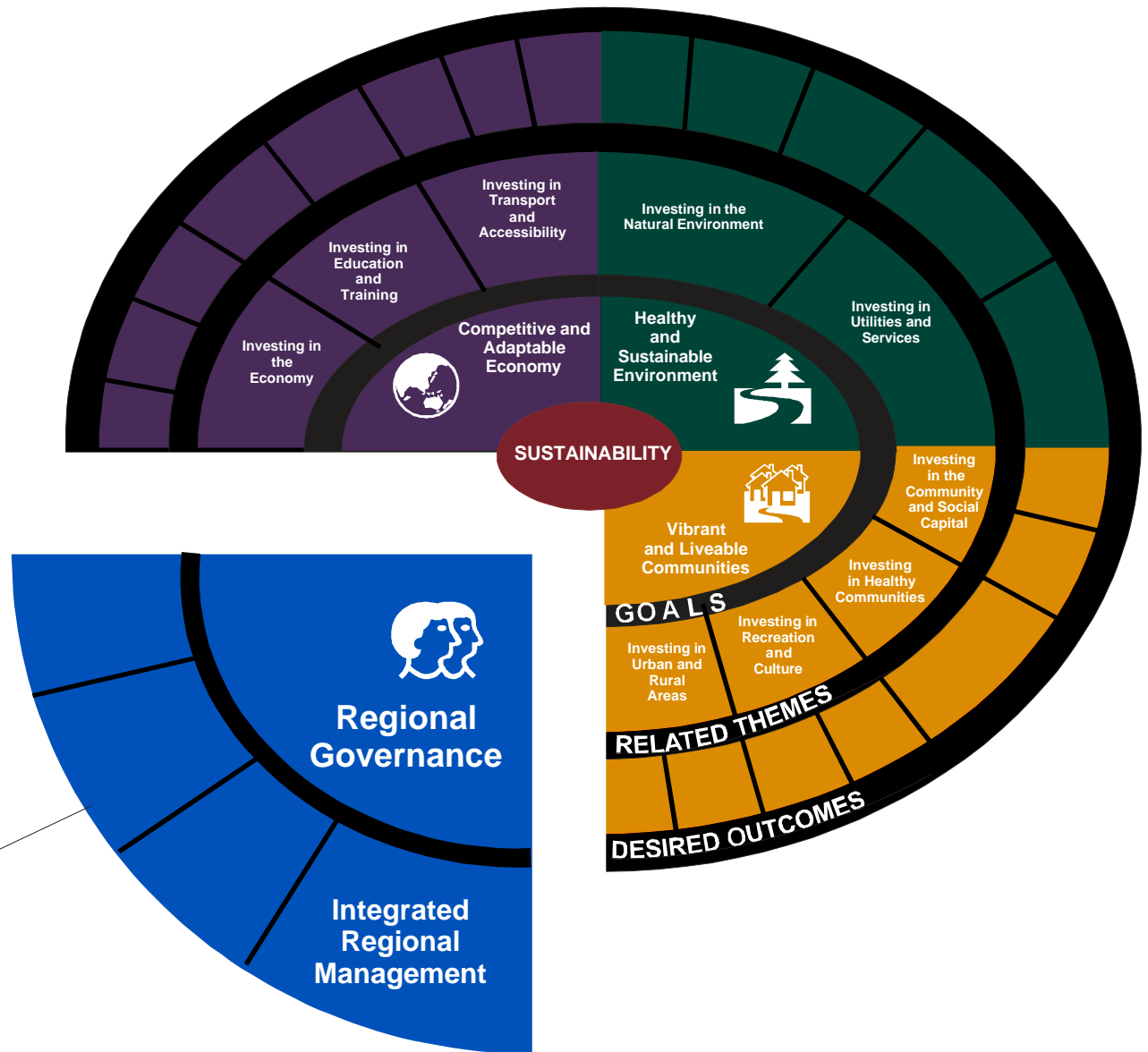
There are five key themes within the Action Plan, which set the direction for its implementation.

- i. An emphasis on **partnership and relationships** within the process of achieving the regional desired outcomes.
- ii. Recognition of the need for **alignment of policy and funding**.
- iii. Recognition that good regional planning requires both a clear **long-term** (10 to 20 years) vision and identified **short to medium term** (5 to 10 year) actions to achieve regional outcomes.
- iv. An emphasis on a **wide and adaptable range of implementation measures** to achieve regional outcomes. This includes both statutory and non-statutory measures to achieve balance between certainty in regional direction and flexibility for local implementation.
- v. An emphasis on creating a **living strategy** - that keeps us focused on the vision.

9.5

The Action Plan is underpinned by a philosophy of consensus and cooperation. The approach requires that a coordinating body, such as the Regional Forum under PlanFIRST along with the Central Coast Advisory Group (CCAG), be responsible for ensuring that there is integrated planning and decision-making in the region (Refer to chapter 2). 9.45.224

Regional Governance Action Points



9.6 Partnership and Relationships

The Action Plan is based on the primary partners participating in an open and transparent way with major regional stakeholders and the broader community and actively demonstrating how they are working towards the region's vision and desired outcomes.

9.7 Memorandum of Understanding

It is proposed that a Memorandum of Understanding (MoU) between the primary partners (State Government and Local Government: the two Councils) is prepared after adopting the Action Plan. The MoU will emphasise commitment to the vision, outcomes and principles in the Action Plan. Further MoUs with other major regional stakeholders may be progressively prepared and signed once the primary MoU is in place. 9.45.223 / 9.45.225

9.8

The Memorandum of Understanding would contain the following features: 9.45.223 / 9.47.231

- A commitment to regional partnerships.
- A commitment to the vision and outcomes in the Action Plan.
- A commitment to the roles and responsibilities of the partners outlined in the Action Plan.
- A commitment to work as a region in setting criteria and priorities to coordinate actions including the provision of regionally significant infrastructure.
- A commitment to prepare detailed local plans or management plans.
- A commitment to align policy and funding instruments with the Action Plan over time.
- A commitment to regularly monitor and review the Action Plan.

9.9

Further MOUs with other major regional stakeholders may be progressively prepared and signed once the primary MOU is in place. 9.45.225

9.10 Alignment of Policy and Funding

A significant factor in the successful implementation of the Action Plan will be the ongoing alignment of policy and funding from a range of stakeholders across the region. The Action Plan identifies existing and planned infrastructure and programs as well as new initiatives that will need to have funding committed to them.

9.11 Long Term Vision and Short Term Actions

Once the Memorandum of Understanding is in place, the first critical step is to cost and prioritise the short-term actions that will build the foundation to achieve the region's long-term vision. 9.47.231

9.12 Range of Implementation Measures

In the past, regional strategies have relied on statutory mechanisms for their implementation. The Action Plan approaches regional planning in a much more holistic way than just focusing on land use planning controls. It attempts to influence, and is influenced by, the strategies and actions of all regional agencies. The Action Plan will give guidance on the regional development direction while enabling flexibility at a local level to use a wide range of implementation measures. 9.45.225

9.13 A Living Strategy

It is recognised that the Action Plan is a courageous first step toward addressing the region's current and future issues. It is imperative that work towards the vision does not stop with the production of this plan, but continues as part of the ongoing process of building the future we want for the Central Coast. 9.45.224

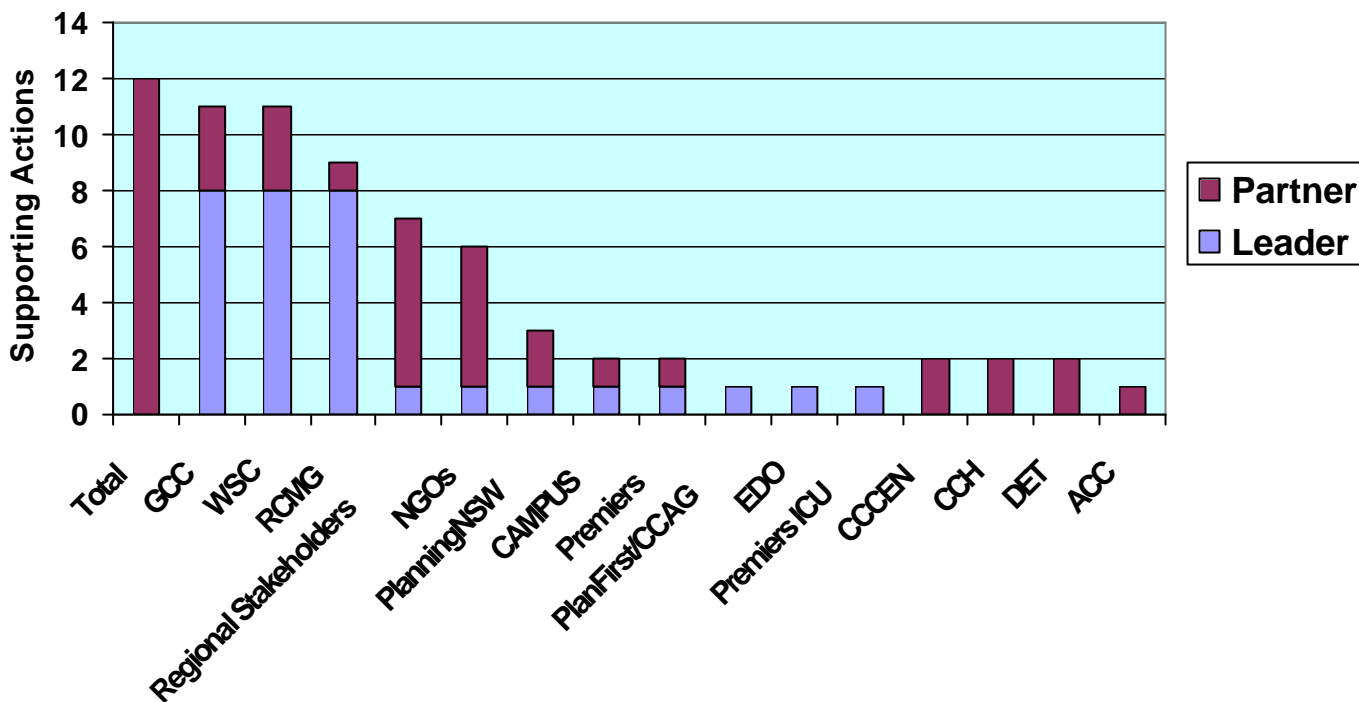


#	Action Points and Supporting Actions
9.45 Reg	Partnerships and implementation
9.45.223	Prepare and sign a Memorandum of Understanding (MoU) between the primary partners emphasising commitment to the vision, outcomes, principles and actions in the Action Plan.
9.45.224	Establish a leadership group to be accountable for the implementation of the Action Plan and to ensure there is integrated decision-making across the region.
9.45.225	Prepare a range of plans at a local and regional level that integrate with and support the implementation of the Action Plan.
9.45.226	Coordinate the activities of all regional leadership groups to ensure they align their activities to the Action Plan.
9.46 Reg	Measuring our progress
9.46.227	Prepare a set of Regional Indicators of Sustainability that will establish benchmarks and appropriate targets to measure our progress towards the desired outcomes.
9.46.228	Investigate the feasibility of establishing a framework under the nationally recognised Regional Futures Program to chart and monitor the desired economic, environmental and social future for the region
9.46.229	Establish a Regional Intelligence Group (RIG) responsible for preparing an Annual Report Card on the region's performance in implementing the Action Plan.
9.47 Reg	Cost and prioritise the actions
9.47.230	Agree on the methodology / tools to develop detailed costings of the actions and the process to prepare a regional financial plan / budget bid for the actions.
9.47.231	Develop a number of costing scenarios that will enable prioritisation of the actions on a five-yearly interval.
9.47.232	Prepare an annual Budget Statement to provide a comprehensive picture of key Government Programs on the Central Coast.
9.47.233	Investigate opportunities to establish an integrated regional approach to infrastructure management, funding, prioritisation and resource sharing.
9.48 Reg	Tackle the region's social challenges
9.48.234	Prepare an overarching Social Development Strategy for regional stakeholders, local and state government agencies.

9.14 Participation levels

The following graph highlights participation levels of the organisations and agencies responsible for leading and contributing to the supporting actions.

Regional Governance



Invited Partners

The graph shows the first fifteen invited partners arranged from left to right with priority given to those with a lead role. It also shows that:

- there are 12 supporting actions in total for regional governance;
- of which there are 11 lead partners responsible for their progress;
- the role of CCCEN, CCH, DET, ACC and any remaining partners are as invited partners only

The main lead agencies are Local Government through Gosford City and Wyong Shire Councils and State Government through the Regional Management Co-ordination Group. The regional stakeholders and Non-Government sector have significant involvement suggesting a desired bottom up approach.

The invited partners provide a good balance across the social, economic and environmental spectrums.

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- Australian Bureau of Statistics **Measuring Australia's Progress**
2002

ACTIONS



REGIONAL GOVERNANCE

#	Action Point	Para	#	Supporting Action	Current Program		Suggested Program			Time Frame	Invited Partners
					2002/03	2003/04+	New	Expansion	Within Existing Resource		
9.45 Reg	Partnerships and implementation	<u>2.30</u> <u>9.7</u> <u>9.8</u>	9.45.223	<ul style="list-style-type: none"> ▪ Prepare and sign a Memorandum of Understanding (MoU) between the primary partners emphasising commitment to the vision, outcomes, principles and actions in the Action Plan. 			✓				<u>GCC</u> <u>WSC</u> <u>RCMG</u>
		<u>2.40</u> <u>9.5</u> <u>9.13</u> <u>11.4</u>	9.45.224	<ul style="list-style-type: none"> ▪ Establish a leadership group (representative of the region's stakeholders and interests such as the Forum under PlanFIRST), to be accountable for the implementation of the Action Plan and to ensure there is integrated decision-making across the region. 			✓				<u>GCC</u> <u>WSC</u> <u>RCMG</u> NGOs Regional Stakeholders
		<u>2.29</u> <u>9.7</u> <u>9.9</u> <u>9.12</u>	9.45.225	<ul style="list-style-type: none"> ▪ Prepare a range of plans at a local and regional level that integrate with and support the implementation of the Action Plan. 			✓				<u>GCC</u> <u>NGOs</u> <u>RCMG</u> <u>WSC</u> Regional Stakeholders
		<u>2.29</u> <u>2.39</u> <u>2.40</u>	9.45.226	<ul style="list-style-type: none"> ▪ Coordinate the activities of all regional leadership groups to ensure they align their activities to the Action Plan including: <ul style="list-style-type: none"> ▫ Central Coast Advisory Group; ▫ Economic Development Organisation; ▫ Central Coast Transport Task Force; ▫ Central Coast Catchment Management Board; ▫ LHCCREMS; ▫ Central Coast Planning Advisory Group; and ▫ Central Coast Region Organisation of Councils. 			✓				<u>CCAG</u> <u>Plan First Forum</u> GCC NGOs RCMG Regional Stakeholders WSC
9.46 Reg	Measuring our progress	<u>7.26</u> <u>11.8</u>	9.46.227	<ul style="list-style-type: none"> ▪ Prepare a set of Regional Indicators of Sustainability that will establish benchmarks and appropriate targets to measure our progress towards the desired outcomes. 			✓				<u>RCMG</u> <u>GCC</u> <u>WSC</u> NGOs Regional Stakeholders

ACTIONS

 REGIONAL GOVERNANCE

#	Action Point	Para	#	Supporting Action	Current Program		Suggested Program			Time Frame	Invited Partners
					2002/03	2003/04+	New	Expansion	Within Existing Resource		
		<u>11.8</u>	9.46.228	<ul style="list-style-type: none"> ▪ Investigate the feasibility of establishing a framework under the nationally recognised Regional Futures Program to chart and monitor the desired economic, environmental and social future for the region: <ul style="list-style-type: none"> ▫ In consultation with the community build holistic models to identify the interaction of the key social, environmental and economic drivers of change. ▫ Develop tools to compare and evaluate alternative pathways to sustainable development. ▫ Examine possible outcomes of future scenarios that may affect the region. 			✓				<ul style="list-style-type: none"> Campus EDO ACC CCCEN CSIRO DSRD GCC PlanningNSW Premiers Regional Stakeholders UDIA WSC
		<u>11.4-6</u> <u>11.10</u>	9.46.229	<ul style="list-style-type: none"> ▪ Establish a Regional Intelligence Group (RIG) responsible for preparing an Annual Report Card on the region's performance in implementing the Action Plan. 			✓				<ul style="list-style-type: none"> RCMG GCC WSC NGOs Regional Stakeholders
9.47 Reg	Cost and prioritise the actions	<u>4.11</u>	9.47.230	<ul style="list-style-type: none"> ▪ Agree on the methodology / tools to develop detailed costings of the actions and the process to prepare a regional financial plan and budget bid for the region. 			✓				<ul style="list-style-type: none"> RCMG GCC WSC
		<u>4.10</u> <u>4.12</u> <u>9.8</u> <u>9.11</u>	9.47.231	<ul style="list-style-type: none"> ▪ Develop a number of costing scenarios that will enable prioritisation of the actions on a five-yearly interval. 			✓				<ul style="list-style-type: none"> RCMG GCC WSC
		<u>4.13</u>	9.47.232	<ul style="list-style-type: none"> ▪ Prepare an annual Budget Statement to provide a comprehensive picture of key Government Programs on the Central Coast and to assist Government agencies and the community to assess program and service priorities. 			✓				<ul style="list-style-type: none"> Treasury RCMG
		<u>5.15</u> <u>5.30</u>	9.47.233	<ul style="list-style-type: none"> ▪ Investigate opportunities to establish an integrated regional approach to infrastructure management, funding, prioritisation and resource sharing as outlined in the Central Coast Infrastructure Assessment Report. (2002) 			✓				<ul style="list-style-type: none"> Premiers (ICU) PlanningNSW GCC WSC CCH DET DSR Resource NSW TNSW

ACTIONS



#	Action Point	Para	#	Supporting Action	Current Program		Suggested Program			Time Frame	Invited Partners
					2002/03	2003/04+	New	Expansion	Within Existing Resource		
					9.48 Reg	Tackle the region's social challenges	<u>3.7</u> <u>3.22</u> <u>5.2</u> <u>8.2</u> <u>8.6</u> <u>8.40</u>	9.48.234	<ul style="list-style-type: none"> ▪ Prepare an overarching Social Development Strategy for regional stakeholders, local and state government agencies that: <ul style="list-style-type: none"> ▪ Streamlines business activities; ▪ Promotes greater efficiency; ▪ Maximises coordination opportunities; ▪ Focuses on the key priorities annually; ▪ Examines opportunities to assess the required levels of service; and ▪ Identifies a peak body to represent the region's community interests in relation to the provision of community and social infrastructure. 		